POINT OF VIEW - SEPTEMBER 2026

Qatar: From Regulatory Obligation to Board-Ready Evidence.

Board-ready governance across Qatar's financial ecosystem

Qatar's regulatory landscape combines Qatar Central Bank supervision, Qatar Financial Centre rules and national privacy requirements. Regulated firms need evidence that risk appetite, control functions, internal audit, resilience plans and breach response operate as one system.

REGION
Middle East

REGULATORY HUB
QAT


Qatar

Country in Brief

4	**6**	**6**	**3**
Regulatory authorities profiled	Official regulatory sources mapped	Supervisory priorities operationalised	Connected TransVare platforms

01 Qatar Regulatory Landscape

Qatar's regulatory landscape combines Qatar Central Bank supervision, Qatar Financial Centre rules and national privacy requirements. Regulated firms need evidence that risk appetite, control functions, internal audit, resilience plans and breach response operate as one system.

QCB

Qatar Central Bank

Industries Regulated

Banking and lending, Regulated financial services

QFCRA

Qatar Financial Centre Regulatory Authority

Industries Regulated

Banking, insurance, investment firms and regulated financial services

NCSA

National Cyber Security Agency

Industries Regulated

Capital markets and listed companies, Cross-sector data controllers and processors, Government and critical infrastructure

NDPO

National Data Privacy Office

Industries Regulated

Cross-sector data controllers and processors

02 Supervisory Priorities

The applicable perimeter depends on entity type, licence and sector. These priorities provide a practical starting point for programme design and evidence management.

01 Risk appetite and material-risk monitoring	02 Controlled functions and independent assurance
03 Operational incidents and escalation	04 Business continuity and third-party resilience
05 Cyber-risk and e-banking controls	06 Personal-data breach response

03 From Obligation to Board-Ready Evidence

Use one traceable workflow to translate requirements, manage execution and demonstrate oversight.

01

Catalogue Obligations

Structure local requirements by entity, licence, authority and accountable owner.

02

Connect Operational Evidence

Link obligations to risks, controls, incidents, tests, findings and remediation.

03

Monitor and Assure

Track KRIs, control status, audit coverage, incidents and action closure continuously.

04

Report to Leadership

Turn current operational evidence into traceable executive and board oversight.

04 Qatar Regulation and Product Map

Each official requirement below is translated into an operational GRC focus. Only platforms with a defensible workflow or evidence role are shown as a primary or supporting fit.

QCB Instructions to Banks 2024

QCB

Applies To	Banks and financial institutions within the QCB's applicable scope
Operational Focus	Banking-risk governance, outsourcing controls, business continuity, incident reporting, technology risk, supervisory reporting and board accountability.
ERMVare® **Primary Fit**	Third-party risks, controls, assessments, treatments, approvals, KRIs and oversight reporting.
InciVare® **Primary Fit**	Cyber-event intake, escalation, investigation, root cause, corrective action, recovery tracking and audit trail.
Scope Boundary	Notification workflow and evidence can be configured. Submission to an authority requires an approved process or integration.
Official Source	**Open Official Source**

Governance and Controlled Functions Rules 2020

QFCRA

Applies To	QFC authorised firms
Operational Focus	Corporate governance, risk management, internal controls, internal audit, controlled functions and accountable boards.
AuditVare® **Primary Fit**	Audit universe, risk-based planning, RCM-linked testing, working papers, evidence, findings and follow-up.
ERMVare® **Primary Fit**	Risk and control registers, assessments, appetite or limits, KRIs, treatments, approvals and board reporting.
Scope Boundary	Workflow and evidence support only. Applicability and legal interpretation remain with the organisation and its advisers.
Official Source	**Open Official Source**

Risk Management Framework and Strategy Requirements
QFCRA

Applies To	QFC authorised firms
Operational Focus	Documented risk appetite, material-risk assessment, monitoring, board review and independent periodic review.
ERM Vare® **Primary Fit**	Risk and control registers, assessments, appetite or limits, KRIs, treatments, approvals and board reporting.
Audit Vare® **Primary Fit**	Risk-based assurance, control design and effectiveness testing, evidence, findings and action follow-up.
Scope Boundary	Workflow and evidence support only. Applicability and legal interpretation remain with the organisation and its advisers.
Official Source	**Open Official Source**

Business Resilience and Continuity Requirements
QFCRA

Applies To	QFC authorised firms
Operational Focus	Continuity planning, periodic review, testing, accountable governance and evidence of operational readiness.
Audit Vare® **Primary Fit**	Risk-based assurance, control design and effectiveness testing, evidence, findings and action follow-up.
ERM Vare® **Supporting Fit**	Operational-risk registers, critical-service assessments, controls, KRIs, treatments and leadership reporting.
Scope Boundary	Workflow and evidence support only. Applicability and legal interpretation remain with the organisation and its advisers.
Official Source	**Open Official Source**

Personal Data Privacy Protection Law No. 13 of 2016

NCSA and NDPO

Applies To	Controllers and processors of electronically processed personal data
Operational Focus	Privacy controls, breach management, incident documentation, regulatory communications and corrective action.
InciVare® **Primary Fit**	Incident intake, assessment, investigation, notification workflow, corrective action, escalation and closure evidence.
ERMVare® **Supporting Fit**	Privacy risks, controls, assessments, treatment actions, ownership, approvals and management reporting.
Scope Boundary	Workflow and evidence support only. Applicability and legal interpretation remain with the organisation and its advisers.
Official Source	**Open Official Source**

Data Privacy by Design and by Default Guideline

NDPO

Applies To	Regulated controllers and processors
Operational Focus	Privacy risk assessment, embedded controls, accountability records, control testing and evidence across the data lifecycle.
ERMVare® **Primary Fit**	Privacy risks, controls, assessments, treatment actions, ownership, approvals and management reporting.
AuditVare® **Primary Fit**	Risk-based assurance, control design and effectiveness testing, evidence, findings and action follow-up.
Scope Boundary	Workflow and evidence support only. Applicability and legal interpretation remain with the organisation and its advisers.
Official Source	**Open Official Source**

Research Review	Primary Fit	Supporting Fit	Not Shown
Official-source and product-fit review completed 1 September 2026.	Directly manages a central process or evidence set.	Contributes linked evidence, oversight or follow-up.	Weak or unsubstantiated relationships are omitted.

05 Brochure-Validated Product Capability

The mapping uses capabilities documented in the current TransVare solution briefs. It does not extend the platforms beyond their stated functional scope.

ERMVare®

Risk and Control Intelligence

Enterprise risk ownership, risk and control registers, assessments, appetite and tolerances, KRIs, treatments, approvals, dashboards and board reporting.

Central risk and control register | KRI threshold alerts | Treatment action tracking | AI-assisted drafting and classification

AuditVare®

Independent Assurance

Audit universe, risk-based planning, engagement execution, RCM-linked control testing, evidence, findings, approvals and follow-up.

Risk-based audit planning | ToD and ToE procedures | Working papers and evidence | GIAS 2024 observation drafting

InciVare®

Incident Response and Closure

Incident intake, triage, investigation, root-cause analysis, escalation, notifications, corrective action, closure and lessons learned.

Central incident register | Investigation and root cause | Escalation and notifications | Corrective-action tracking

Scope Boundary

The platforms support governance workflows, accountability, evidence and reporting. They do not calculate regulatory capital or liquidity, replace technical cybersecurity monitoring, provide legal interpretation, issue external-audit opinions or automatically file statutory notifications unless an approved integration and process are configured.

06 Sources, Scope and Next Step

Official sources used in this report are linked directly from each regulation summary. The mapping is an implementation aid and not legal advice.

01	**QCB Instructions to Banks 2024** QCB	**Official Source**
02	**Governance and Controlled Functions Rules 2020** QFCRA	**Official Source**
03	**Risk Management Framework and Strategy Requirements** QFCRA	**Official Source**
04	**Business Resilience and Continuity Requirements** QFCRA	**Official Source**
05	**Personal Data Privacy Protection Law No. 13 of 2016** NCSA and NDPO	**Official Source**
06	**Data Privacy by Design and by Default Guideline** NDPO	**Official Source**

THE NEXT STEP

Build a Connected GRC Operating Model for Qatar.

See how TransVare can support local regulatory readiness while preserving regional visibility and board oversight.

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